

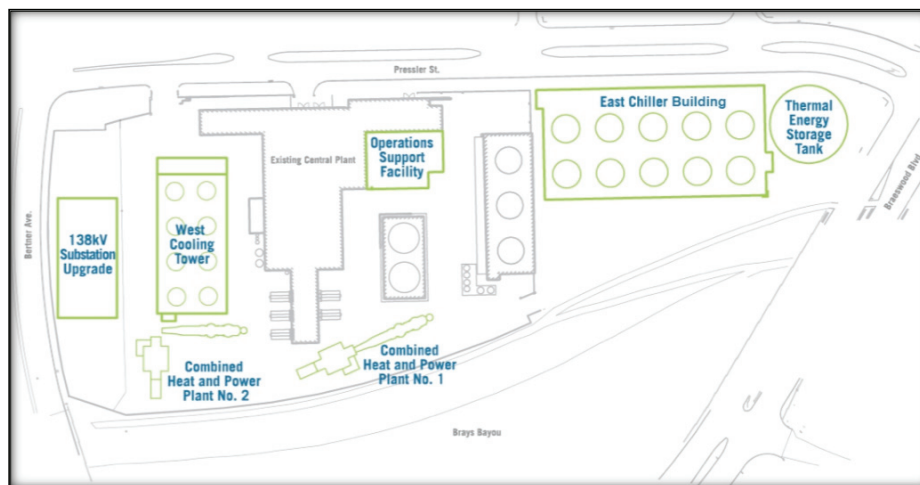
TECO's Expansion Project "The Energy Behind What's Next"

TECO's \$377 Million Energy-Saving Expansion

- Substation upgrades
- Thermal energy storage tank with 8.8 million-gallon capacity
- Operations Support Facility with state-of-the-art control room
- Combined Heat and Power Plant No. 1 with 48-megawatt capacity
- Distribution system expansion that included a new bridge over Brays Bayou
- East Chiller Building with 32,000 tons installed capacity, expandable to 80,000 tons

TECO Master Plan Implementation Project Highlights

- Finished on time and under budget
- Further improves system security and reliability
- Doubles TECO's operating efficiency to 80%
- Significantly reduces greenhouse gas emissions and regional air pollutants, equivalent to removing 52,000 cars from the road annually
- Makes TECO the largest district cooling system in the U.S. with the capacity to cool the equivalent of 30,000 homes
- Reduces load on the region's electricity grid
- Has enabled TECO to reduce customer rates by 2% in 2010, an additional 1.4% in 2011
- Projected to save TECO and its customers \$200 million over the next 15 years
- Created or sustained more than 1,000 direct and indirect jobs in manufacturing, engineering and construction
- Received \$10 million U.S. Department of Energy American Recovery and Reinvestment Act grant
- Completed more than 1,250,000 hours of work with no lost-time injuries



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Burns & McDonnell validated TECO's central utility master plan and provided engineering, procurement and construction management for the Combined Heat and Power Plant No. 1, East Chiller Building, thermal energy storage tank, electrical substation upgrades and the expanded Operations Support Facility and control room.

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